

# Forestry Program for Oregon

# Forestry Program for Oregon – Overview

The Forestry Program for Oregon (FPFO) is not a statute or rule, it is a document and process that provides a coherent foundation for establishing the Board's priorities, policy deliberation, and guidance to Department initiatives and planning.

## Guides Policy

*"...the FPFO provides a clear, quantifiable picture of what sustainable forest management of all of the state's public and private forests should look like. It also provides the basis for future policy work..."*  
(2011 FPFO)

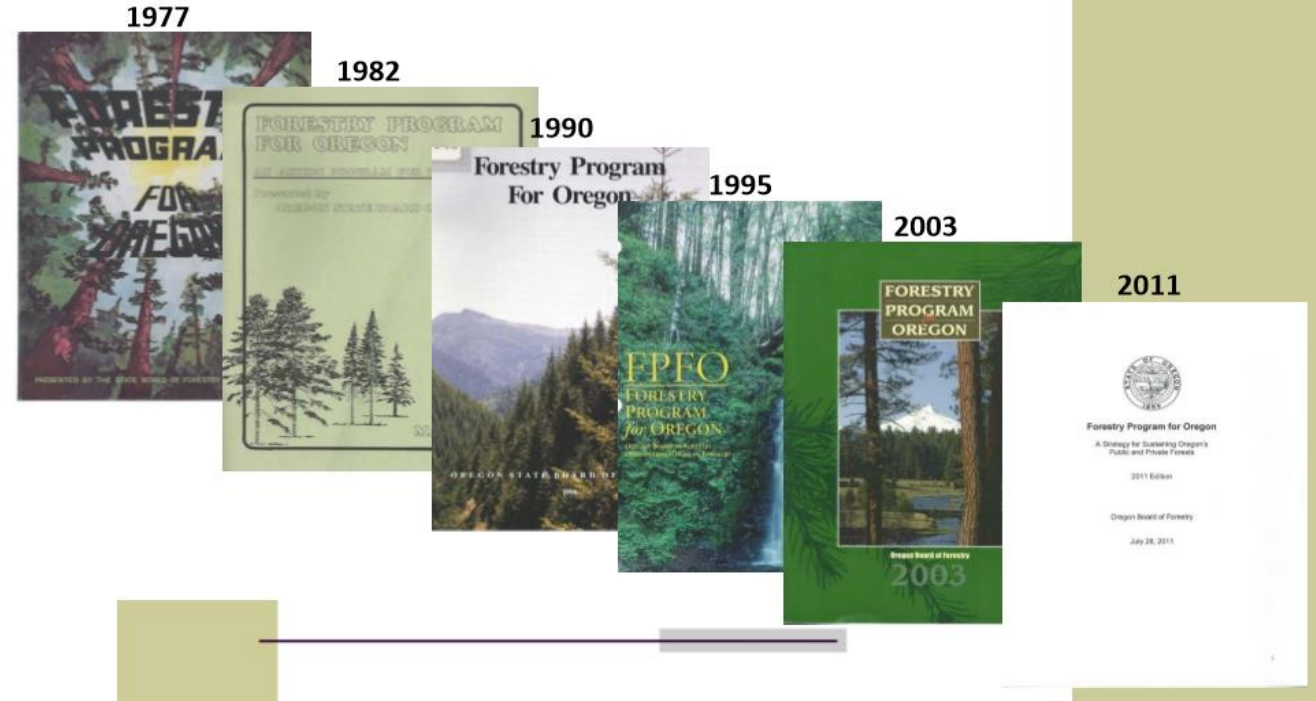
## Guides Planning

*"...this Forestry Program for Oregon is not an end product. It is the foundation for discussion and planning over the next eight years. The Board hopes to show a clear connection between its goals and objectives, Board Work Plans and meeting agendas, Department of Forestry programs, and the policies of other natural resource agencies with responsibilities that affect forestlands. ."* (2011 FPFO)

# Forestry Program for Oregon – Overview

The Forestry Program for Oregon describes the Board's mission, values, vision, goals, objectives, and indicators of sustainable forest management.

- Mission establishes the purpose of the Board
- Values identify guiding forestry philosophies
- Vision describes conditions the Board wants to establish, on a 20-year horizon
- Goals identify what the Board wants to achieve over the next eight years
- Objectives are near term actions to focus efforts
- Indicators serve to reflect change and progress in goal achievement



# Forestry Program for Oregon - History

## 1977 FPFO

- Began with a board decision (1972) to respond to editorials raising concern over forest assessment needs, resource issues, and leadership needs
- Included a catalog and index of existing resource data
- Report was a program to sustain production while considering amenity values

## 1982 FPFO

- Recognition of need to go beyond supply and assess non-timber resources
- Updated using public input and research
- Focused on intensive management, inventory, land use planning, forest taxation, protection from fire, insect, disease, and resource monitoring

# Forestry Program for Oregon – History

## 1990 FPFO

- Organized around a mission statement, objectives, and policy goals related to objectives
- Objectives: forest land use, forest practices, timber growth and harvest, recreation, fish and wildlife, grazing and other uses, protection and public education
- Beginning of considering all forest resources not just timber and ownership
- Effort to consider forests as a whole and actions to the benefit of the state and citizens

## 1995 FPFO

- Revision of mission, developed vision and value statements
- Objectives reflected prior FPFO, included policies to address vision and values
- Commitment to monitoring, adaptive management, and ecosystem health and sustainability

# Forestry Program for Oregon – History

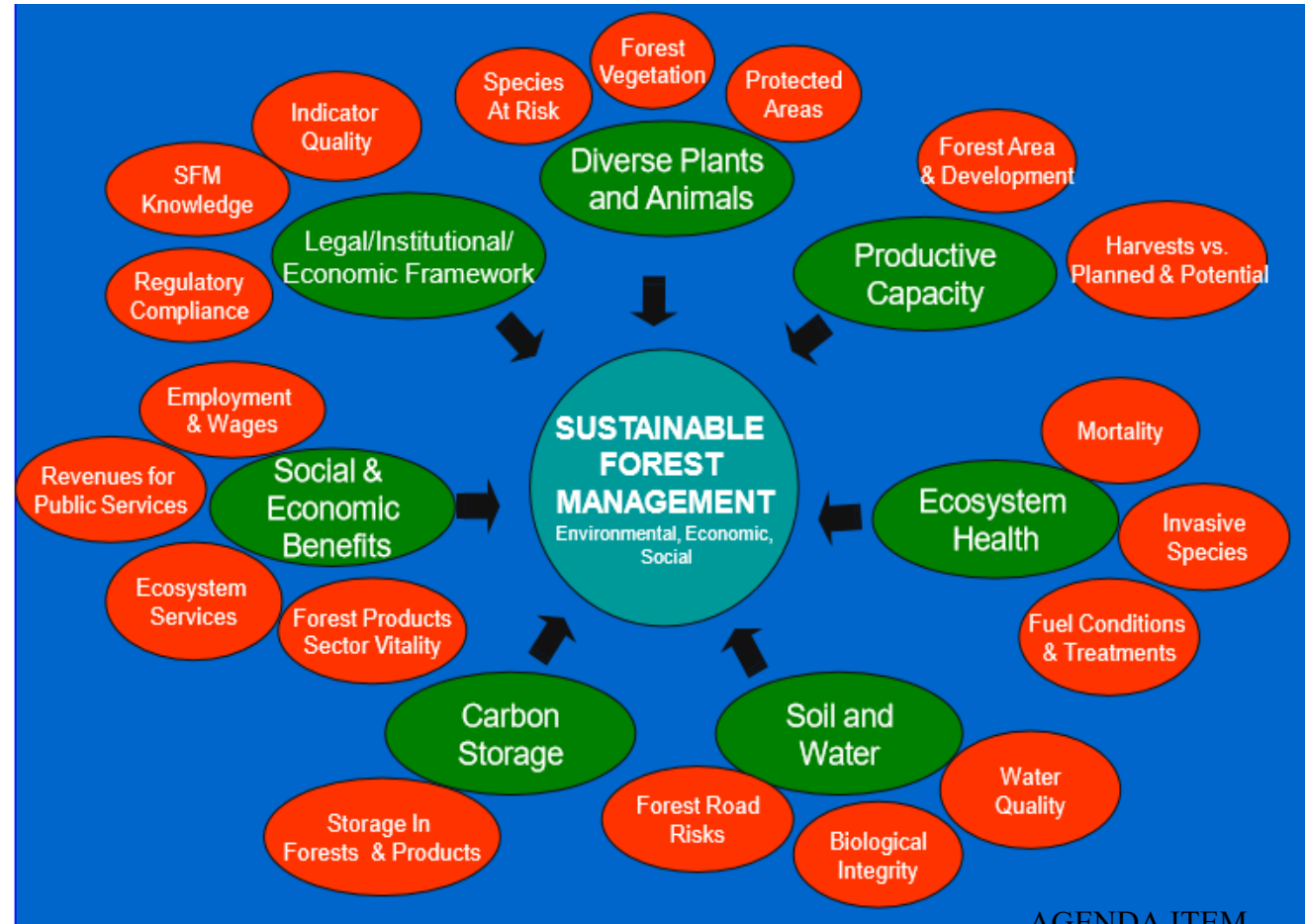
## 2003 FPFO

- Substantive change in framework and goals based on the Montreal Process for Sustainable Management of Temperate and Boreal Forests
- Seven Goals included: Social and economic benefits, carbon storage, soil and water, ecosystem health, productive capacity, diverse plant and animal populations and habitat, and sound legal and economic framework
- Included indicators for measuring progress
- First Approximation Report, comprehensive assessment of Oregon forest resources as basis to evaluate using Montreal criteria and indicators.

# 2011 Forestry Program for Oregon - Current

## Current FPFO

- Updated mission, vision, and values
- Retained Montreal criteria for sustainable forestry
- Shift from supply assessments to keeping forest land in forest use
- Added 19 quantitative and qualitative indicators of sustainable management
- Direction to update every 8 years
- Established Board work plans to integrate planning into decision making



AGENDA ITEM

Attachment 1

Page 7 of 9

# Forestry Program for Oregon – Revision

## Revision Opportunity, Value, and Need

- FPFO provides focus and guidance to board policy and deliberation
- FPFO provides direction and clarity to agency initiatives, workplans, and operations
- FPFO directs and informs divisions and provides license to action

## Revision is a substantial process in terms of Board time and commitment

- Assessments, public engagement, Board time, workshops
- There is no prescribed revision process or format, determined by board

## Revision Process 2022-2023

- Information Session on revision elements (Scope, Format, and Process), March Board Meeting 2022
- Workshop on revision elements, April Workshop 2022
- Decision on Revision, April Board Meeting 2022



# FPFO Revision – Some Initial Considerations

Framework Construct 2011 Montreal Process, 2022 Climate Smart Forestry  
(Adaptation, Mitigation, Social Dimensions)

Mission “Leading Oregon in implementing policies and programs that promote sustainable management of Oregon's public and private forests.” (2011 FPFO)

Values identify the Board’s guiding forestry philosophies.

A Global Context	Forests that contribute to quality of life
The dynamic nature of Oregon’s forests	Healthy rural Oregon
The intrinsic value of Oregon forest resources	Different landowners playing different roles
Active management	Informed public participation
Meeting current and future needs	Continuous Learning
Landowners and the public sharing responsibility for sustainable forests	



# Competing Priorities 2021-2023

Image signifies **existing work** and **new work** within a priority framework based on timing, balance of work, and directives.

Oct. 2021 → Jun. 2023



- Risks**
- Agency recruitments
  - Large fire funding
  - Litigation
  - BLM Western Oregon Operating Plan
  - State agency vaccination mandate and reopening

- Gaps and Opportunities**
- Harvest tax bill
  - Climate change integration
  - Government to Government coordination
  - Legislative coordination
  - Strategic planning



# Planning Process Overview

AGENDA ITEM

Attachment 3

Page 1 of 5

October 7, 2021

# Planning Process Goals

- Focus the Board's time on the most important issues,
- Organize the Board's work,
- Allocate staff time efficiently, and
- Link strategic planning to the biennial budgeting process

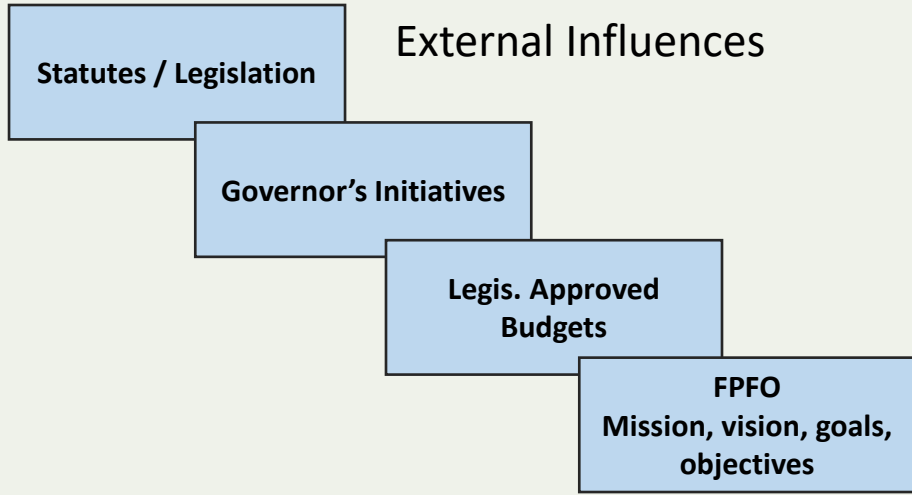


# Components & Timeline for Planning & Budgeting

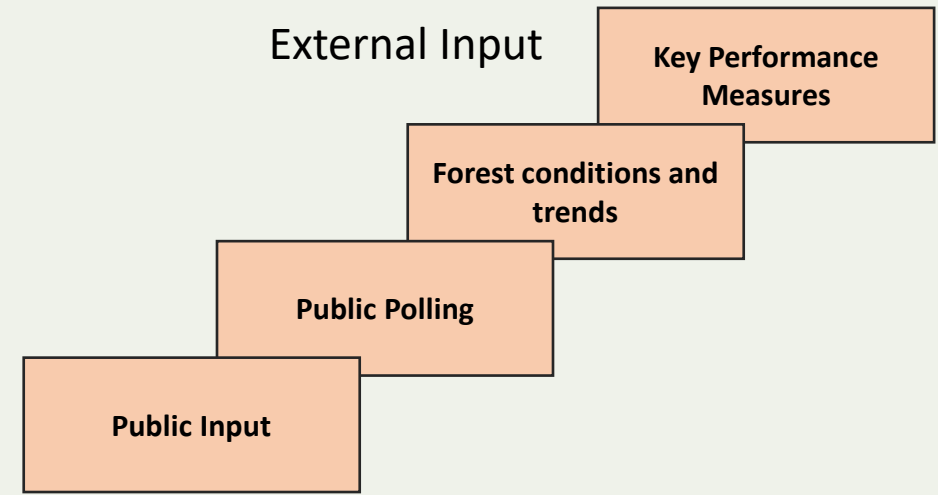


Odd-Numbered Years												Even-Numbered Years													
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Legislative Session													LS												
						Periodic Strategic Assessment																			
									BDF Work Plan Integration															BOF	
												Budget Prep & Submittal													
												Legislative Concepts													
Fiscal Budget & FYOP												Fiscal Budget & FYOP													
Individual Work Plans and Performance Evaluations																									

External Influences



External Input



Agency Priorities

Board Priorities

Board Actions and Processes

**Board Meetings**  
Agenda items  
Decisions

Tools and Processes to Effect Change



# What is a Strategic Initiative?

- An effort that is designed to result in additional or modified *agency authority* (statutory or administrative)
- An effort that is pursuing fundamental *change in a key business* (different funding, major budget changes, major service delivery model shift, etc.)
- An effort that is expected to require a high level of *stakeholder involvement* to be successful.
- An effort that is intended to move toward or achieve an identified “*desired future condition*” that is different from today’s situation (related to fundamental change)



Emerging & Overarching Issues	2021	2022								2023						2024	
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar	Apr	Jun	July	Sep	Nov	Jan	Mar
<b>Revise the Forestry Program for Oregon (FPFO)</b>																	
<b>Revise FPFO – Scope and Process</b>																	
• Adopt plan for revision scope and process			i	D													
<b>Revise FPFO - TBD</b>																	
• Full revision TBD based on Scope and Process decision			i	TBD													
<b>Revise FPFO Indicators – TBD</b>																	
• Review past indicators				TBD													
• Develop current indicators				TBD													
<b>SB 762 Implementation</b>																	
• Mitigation and Resilience Investment		i						i									
• Small Woodland Grant		i						i									
<b>20-year Strategic Plan</b>																	
• 20-year strategic Plan				TBD													

Matrix Key:

TBD – To be decided

i – Informational item

d – Preceding Decision item

D – Final Decision item



Climate Change Issue	2021	2022								2023							2024	
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar	Apr	Jun	July	Sep	Nov	Jan	Mar	
<b>WORK IN PROGRESS OR EXPECTED ITEMS</b>																		
<b>Climate Change Carbon Plan</b>																		
• Adoption of CCCP	D																	
<b>Framework for climate change assessment</b>																		
• Develop a framework the Department can utilize to conduct analysis of policy changes, rule development, or rule revisions				i		d				D								
<b>American Forests – Carbon &amp; Climate Change Modeling</b>																		
• Establish sequence to conduct full analysis of statutes and administrative rules					i								i					
<b>Forest Carbon Co-Production efforts</b>																		
• Work with other Pacific states and British Columbia on the Temperate Forest MOU			TBD →															
• Carbon flux in forests			TBD →															
• Enhanced forest change awareness													i					

Matrix Key:  
 TBD – **To be decided**  
 i – **Informational item**  
 d – **Preceding Decision item**  
 D – **Final Decision item**

Private Forests Division Work Plan	2021	2022							2023							2024	
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar
<b>Issue: Water Quality Topics</b>																	
<i>Milestones</i>																	
❖ Western Oregon Streamside Protections Review***							i							i			D
❖ ODF-DEQ Sufficiency Review Alignment	i																
<b>Issue: Forest Practices Act (FPA) Rule Policy Review</b>																	
<i>Milestones</i>																	
❖ Specified Resource Sites Rule Analysis: Marbled Murrelet***			i			i		D									
❖ Specified Resource Sites Rule Analysis: Coho Salmon***																	
❖ Specified Resource Sites Policy Review***			i														
❖ Implementation Study: Review	i																
<b>Issue: Implement Legislative Direction</b>																	
<i>Milestones</i>																	
❖ Private Forest Accord Placeholder																	
<b>Issue: Board Updates</b>																	
❖ Climate Smart Forestry Award											i						i
❖ Operator of the Year		i								i							i
❖ Committee for Family Forestlands Report and Appointments						D							D				
❖ Forest Practices Agency Meeting Report			i							i							i
❖ Forest Health Report	i							i						i			
❖ Forest Practices Monitoring Report	i							i						i			
❖ Urban and Community Forestry Report	i							i						i			
❖ Non-industrial Forest Landowner Report	i							i						i			
❖ Regional Forest Practices Committee Appointments								D						D			

**Matrix Key:**  
**TBD** – To be determined  
**i** – Informational item  
**d** – Preceding Decision item  
**D** – Final Decision item  
\*\*\* Private Forest Accord may have an impact

State Forests Work Plan	2021	2022							2023							2024		
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Feb	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar
<b>Issue: Western Oregon Habitat Conservation Plan</b>																		
<i>Milestones</i>																		
❖ Project status updates	i			i			i											
❖ Board approval of HCP and FMP										D								
<b>Issue: Draft Western Oregon Forest Management Plan</b>																		
<i>Milestones</i>																		
❖ Guiding Principles, Goals, direction on Modeling Outcomes Analysis	i																	
❖ Review Management Focus of the Lands		D																
❖ Strategies, Engagement Update			i															
❖ Modeling Outcomes Analysis, Draft FMP, Engagement Update					i													
❖ Final Draft FMP, IP Framework, IP Modeling, Engagement Update							d											
❖ Initiate rulemaking							d											
❖ Board approval of HCP and companion FMP										D								
<b>Issue: Endangered Species Management Plan</b>																		
<i>Milestones</i>																		
❖ Describe the statutory requirements, and process to complete the ESMP	i																	
❖ Agency role and ESMP content framework			d															
❖ Progress update						i												
❖ Board approval of ESMP								D										

**Matrix Key:**  
**TBD** – To be determined  
**i** – Informational item  
**d** – Preceding Decision item  
**D** – Final Decision item

Fire Protection Work Plan	2021	2022							2023							2024	
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar	Apr	Jun	July	Sep	Nov	Jan	Mar
<b>WORK IN PROGRESS OR EXPECTED ITEMS</b>																	
<b>Issue: Agency Budget &amp; Senate Bill 762 Implementation</b>																	
<i>Milestones</i>																	
• WUI Definition & Criteria (RAC 1)			d		D												
• Wildfire Risk Classification (RAC 2)			d		D												
• Certified Burn Manager/Prescribed Fire Program (RAC 3)						d		D									
• Baseline Fire Protection Standards						d											D
• Prevention Program Advancement						i				d		D					
• BLM West Oregon Operating Plan (i)		TBD															
<b>Issue: Annual and Ongoing Topics</b>																	
<i>Milestones</i>																	
• Approve Forest Protection District and Rangeland Protection Association Annual Budgets					D							D					
• Review Letters from FPA's to State Forester					i							i					
• Fire Season Reports	i				i	i	i					i	i	i			
• Smoke Management Annual Update			i							i							
• Appointment for Emergency Fire Cost Committee (As Needed)																	
• Approve Forest Protection Association Agreements (As Needed)																	
• Rangeland Protection Association Formation (As Needed)																	

**Matrix Key:**  
**TBD** – To be determined  
**i** – Informational item  
**d** – Preceding Decision item  
**D** – Final Decision item

Administrative Work Plan	2021	2022							2023							2024	
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar
<b>Issue: Development of Legislative Concepts</b>																	
<i>Milestones</i>																	
❖ Review proposed guiding principles and provide direction		d														d	
❖ Review and provide input on draft list of potential legislative concepts		d														d	
❖ Approve the legislative concepts for submission to DAS			D														D
❖ Update on legislative outcomes				TBD									i				
<b>Issue: Agency Budget Development and Request</b>																	
<i>Milestones</i>																	
❖ Review proposed guiding principles and provide direction		d														d	
❖ Review and provide input on draft budget concepts				d													
❖ Review and provide input on final budget concepts					d												
❖ Approve the 2023-25 Agency Request Budget and conceptual Board letter of transmittal to the Governor						D											
❖ Update on budgetary outcomes									i				i				
<b>Issue: Board Governance Best Practices Self-Evaluation</b>																	
<i>Milestones</i>																	
❖ Individual review of the annual Board governance self-evaluation criteria		d							d							d	
❖ Review any proposed changes to criteria; approve and initiate self-evaluation process				D							D						
❖ Approve summarized evaluation report and metrics of Board governance best practices criteria						D							D				

**Matrix Key:**  
**TBD** – To be determined  
**i** – Informational item  
**d** – Preceding Decision item  
**D** – Final Decision item

Administrative Work Plan	2021	2022							2023							2024	
	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar	Apr	Jun	Jul	Sep	Nov	Jan	Mar
<b>Issue: Key Performance Measures (KPM) Review</b>																	
<i>Milestones</i>																	
❖ Review the Annual Performance Progress Report summarizing the agency's 14 key performance measures						i							i				
<b>Issue: Financial Dashboard</b>																	
<i>Milestones</i>																	
❖ Financial Dashboard	i	i	i	i	i	i	i	i	i	i	i	i	i	i	i	i	i
❖ Annual Approval of the State Forester's Financial Transactions			D							D							D
<b>Issue: Human Resources Dashboard</b>																	
<i>Milestones</i>																	
❖ Human Resources Dashboard					i							i					
<b>Issue: Facilities Capital Management Plan</b>																	
<i>Milestones</i>																	
❖ Facilities Capital Management Plan					i							i					
<b>Issue: Public Information Request Report</b>																	
<i>Milestones</i>																	
❖ Public Information Request Report					i							i					
<b>Issue: Macias, Gini &amp; O'Connell LLP (MGO) Recommendations</b>																	
<i>Milestones</i>																	
❖ MGO #16 Board Policy on Financial Oversight		i	d/D TBD	d/D TBD	d/D TBD	d/D TBD	d/D TBD	d/D TBD									
❖ ODF Implementation Management Plan Updates		i		i		i		i		i		i					
❖ MGO Interim Update		i		i		i		i		i							
❖ MGO Final Implementation Report												i					
<b>Potential Topics</b>																	
❖ Large Fire Funding Fix		TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD

**Matrix Key:**  
**TBD** – To be determined  
**i** – Informational item  
**d** – Preceding Decision item  
**D** – Final Decision item